Financial Data (Consolidated : Total)

July 15, 2026
Toyo Denki Seizo K.K.
Millions of yen / %

	Next 100: Beyond 100 Years	Revitalize 2020		Revitalize 2022	Revitalize 2022				Medium-Term Management Plan 2026																Sustainable 2030	
	157	158	159	160	161				162				163				164				165						166	
	FYE May 2018	FYE May 2019	FYE May 2020	FYE May 2021	FYE May 2022				FYE May 2023				FYE May 2024				FYE May 2025				FYE May 2026						FYE May 2027	
					1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	YoY Changes	4Q (Forecast)	2Q (Forecast)	4Q (Forecast)
1. Orders Received	39,599	40,684	38,527	30,055	6,826	14,213	21,151	30,447	8,453	17,070	25,284	33,246	8,389	22,935	32,438	44,019	9,750	20,449	31,718	40,319	11,305	23,563	33,959	45,636	5,317	45,000	21,500	43,500
(Backlog)	30,972	30,483	30,006	26,986	27,059	26,396	26,393	27,275	29,423	30,524	31,815	29,496	31,227	37,614	39,703	41,375	42,958	42,809	44,061	41,154	44,050	46,538	46,152	46,310	5,155	---	---	---
Transportation	25,866	26,080	25,712	18,818	3,924	8,907	13,648	18,800	5,334	10,640	16,340	20,963	6,097	17,606	23,928	30,712	7,184	13,707	22,467	27,747	8,046	16,747	24,452	32,063	4,316	31,500	15,000	31,000
Industrial	11,309	12,833	11,198	10,597	2,744	4,952	6,783	10,688	2,840	5,757	7,792	10,855	2,018	4,961	7,395	12,083	2,367	5,976	7,747	10,986	3,097	6,442	8,569	12,268	1,281	12,000	6,500	12,500
Information Equipment/ICT*	2,416	1,756	1,611	633	155	348	712	949	277	670	1,147	1,421	270	364	1,109	1,217	197	763	1,501	1,581	159	371	934	1,300	-281	1,500		
2. Net Sales	42,527	41,172	39,071	33,143	6,752	14,803	21,744	30,158	6,305	13,821	20,744	31,025	6,658	14,817	22,231	32,140	8,166	19,015	29,032	40,539	8,409	18,179	28,961	40,480	-59	40,000	18,500	42,500
Transportation	27,949	27,235	24,269	21,528	4,752	10,110	14,164	19,456	4,017	9,097	13,262	19,857	4,300	9,541	14,282	20,737	5,594	13,373	19,996	27,822	5,871	12,440	19,940	27,398	-424	27,400	12,500	29,500
Industrial	11,769	12,339	13,023	10,541	1,883	4,379	7,015	9,902	1,983	4,218	6,570	9,905	2,120	4,788	7,161	10,257	2,242	4,944	7,740	10,895	2,307	5,335	8,250	12,008	1,112	11,600	6,000	13,000
Information Equipment/ICT*	2,801	1,583	1,772	1,067	114	309	557	790	302	503	907	1,256	234	483	782	1,139	328	695	1,292	1,817	229	401	767	1,069	-747	1,000		
Other	6	13	5	5	2	4	6	9	1	2	3	6	2	3	4	5	0	1	2	3	1	2	3	4	2	---	---	---
3. Operating Income	366	557	1,068	423	-339	-362	-349	171	-266	-80	89	517	-62	187	159	927	27	762	1,287	2,384	367	677	1,895	3,111	727	2,400	550	2,600
	0.9%	1.4%	2.7%	1.3%	---	---	---	0.6%	---	---	0.4%	1.7%	---	1.3%	0.7%	2.9%	0.3%	4.0%	4.4%	5.9%	4.4%	3.7%	6.5%	7.7%	---	6.0%	3.0%	6.1%
Transportation	2,578	2,427	2,474	2,211	403	1,034	1,486	2,190	353	1,196	1,731	2,259	495	1,121	1,492	2,387	440	1,495	2,229	3,614	1,105	2,136	3,827	5,316	1,702	4,800	2,150	5,100
Industrial	276	650	1,008	718	-65	-98	63	477	-56	-77	24	479	51	321	523	1,030	235	603	1,008	1,425	100	420	770	1,389	-35	1,150	500	1,600
Information Equipment/ICT*	314	290	460	267	-5	49	111	142	83	121	284	413	60	119	198	314	82	191	387	543	-44	-170	-90	-30	-573	0		
Other	41	34	5	-39	-4	-9	-16	-19	-5	-5	-12	-14	-1	-1	-2	-2	-1	0	0	0	0	3	1	1	0	---	---	---
Adjustments	-2,844	-2,843	-2,880	-2,734	-668	-1,339	-1,994	-2,619	-641	-1,316	-1,938	-2,619	-669	-1,374	-2,053	-2,802	-729	-1,527	-2,337	-3,199	-793	-1,712	-2,614	-3,565	-366	-3,550	-2,100	-4,100
4. Others																												
Capital expenditures	4,772	1,090	545	632	---	151	---	315	---	116	---	310	---	284	---	642	---	152	---	402	---	258	---	791				
Depreciation expenses	1,237	1,774	1,487	1,413	---	613	---	1,257	---	396	---	840	---	349	---	760	---	321	---	707	---	329	---	712				
R&D expenses	840	731	792	819	---	388	---	712	---	380	---	755	---	482	---	972	---	510	---	1,064	---	480	---	1,064				
Number of Employees	1,267	1,226	1,227	1,217	---	1,199	---	1,193	---	1,166	---	1,149	---	1,133	---	1,147	---	1,133	---	1,146	---	1,147	---	1,195				

*Note: Reorganized into the ICT Solutions Division from the 162nd term.From the 166th term, the ICT Solutions Division merged with the Transportation Division





