

Financial Data (Consolidated : Quarter)

	Revitalize 2020				Revitalize 2022								Medium-Term Management Plan 2026														
	159				160				161				162				163				164				165		
	FYE May 2020				FYE May 2021				FYE May 2022				FYE May 2023				FYE May 2024				FYE May 2025				FYE May 2026		
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	YoY Changes
1. Orders Received	9,357	10,984	9,826	8,360	7,628	6,765	7,756	7,906	6,826	7,387	6,938	9,296	8,453	8,617	8,214	7,962	8,389	14,546	9,503	11,581	9,750	10,699	11,269	8,601	11,305	12,258	1,559
Transportation	5,292	7,567	7,674	5,179	4,497	4,164	5,958	4,199	3,924	4,983	4,741	5,152	5,334	5,306	5,700	4,623	6,097	11,509	6,322	6,784	7,184	6,523	8,760	5,280	8,046	8,701	2,178
Industrial	3,503	3,208	1,563	2,924	3,038	2,480	1,583	3,496	2,744	2,208	1,831	3,905	2,840	2,917	2,035	3,063	2,018	2,943	2,434	4,688	2,367	3,609	1,771	3,239	3,097	3,345	-264
Information Equipment/ICT*	559	208	588	256	91	119	214	209	155	193	364	237	277	393	477	274	270	94	745	108	197	566	738	80	159	212	-354
2. Net Sales	8,841	10,551	9,229	10,450	7,848	8,872	7,388	9,035	6,752	8,051	6,941	8,414	6,305	7,516	6,923	10,281	6,658	8,159	7,414	9,909	8,166	10,849	10,017	11,507	8,409	9,770	-1,079
Transportation	5,566	6,573	5,471	6,659	5,142	5,936	4,752	5,698	4,752	5,358	4,054	5,292	4,017	5,080	4,165	6,595	4,300	5,241	4,741	6,455	5,594	7,779	6,623	7,826	5,871	6,569	-1,210
Industrial	2,905	3,554	3,208	3,356	2,398	2,637	2,388	3,118	1,883	2,496	2,636	2,887	1,983	2,235	2,352	3,335	2,120	2,668	2,373	3,096	2,242	2,702	2,796	3,155	2,307	3,028	326
Information Equipment/ICT*	367	423	549	433	305	299	247	216	114	195	248	233	302	201	404	349	234	249	299	357	328	367	597	525	229	172	-195
Other	1	2	1	1	1	1	1	2	2	2	2	3	1	1	1	3	2	1	1	1	0	1	1	1	1	1	0
3. Operating Income	-51	353	170	596	169	8	-144	390	-339	-23	13	520	-266	186	169	428	-62	249	-28	768	27	735	525	1,097	367	310	-425
	---	3.3%	1.8%	5.7%	2.2%	0.1%	---	4.3%	---	---	0.2%	6.2%	---	2.5%	2.4%	4.2%	---	3.1%	---	7.8%	0.3%	6.8%	5.2%	9.5%	4.4%	3.2%	---
Segment income																											
Transportation	354	663	442	1,015	586	479	384	762	403	631	452	704	353	843	535	528	495	626	371	895	440	1,055	734	1,385	1,105	1,031	-24
Industrial	195	293	284	236	190	185	60	283	-65	-33	161	414	-56	-21	101	455	51	270	202	507	235	368	405	417	100	320	-48
Information Equipment/ICT*	89	158	141	72	106	69	69	23	-5	54	62	31	83	38	163	129	60	59	79	116	82	109	196	156	-44	-126	-235
Other	3	1	1	0	-11	-8	-15	-5	-4	-5	-7	-3	-5	0	-7	-2	-1	0	-1	0	-1	1	0	0	0	3	2
Adjustments	-694	-760	-700	-726	-702	-717	-641	-674	-668	-671	-655	-625	-641	-675	-622	-681	-669	-705	-679	-749	-729	-798	-810	-862	-793	-919	-121

*Note: Reorganized into the ICT Solutions Division from the 162nd term.

