

Financial Data(Consolidated : Total)

	Innovation 90			Challenge up			Dash 2015				Next 100: Beyond 100 Years												Revitalise 2020										
	146	147	148	149	150	151	152	153			154				155				156				157				158						
	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013(Ended May 2014)			FY2014(Ended May 2015)				FY2015(Ended May 2016)				FY2016(Ended May 2017)				FY2017(Ended May 2018)				FY2018(Ending May 2019)						
								1Q	2Q	3Q	fiscal year	1Q	2Q	3Q	fiscal year	1Q	2Q	3Q	fiscal year	1Q	2Q	3Q	fiscal year	1Q	2Q	3Q	fiscal year	YoY Change	1Q	YoY Change	2Q (forecast)	fiscal year (forecast)	
1. Orders Received	37,649	38,873	36,464	37,955	34,850	32,670	33,949	7,964	18,251	29,710	42,568	8,901	19,608	29,263	39,070	10,166	19,133	28,260	39,890	10,848	20,922	30,055	43,355	10,484	19,745	30,171	39,599	-3,756	10,185	-299	21,100	40,900	
(Order Balance)	22,263	23,007	26,244	28,769	25,733	19,823	23,206	24,436	25,632	28,405	30,817	32,521	31,360	31,224	31,343	32,639	31,590	30,770	31,101	33,800	33,477	34,437	33,899	37,664	34,958	36,262	30,972	-2,927	32,467	-5,197	---	---	
Transportation	18,900	21,932	24,353	26,645	21,756	17,506	20,940	4,590	10,622	19,904	29,790	5,749	12,557	19,269	24,759	7,657	12,862	19,853	27,092	6,975	13,686	20,488	29,366	6,992	12,622	19,924	25,866	-3,500	5,567	-1,425	13,000	27,000	
Industrial	16,686	14,623	10,036	9,172	11,988	12,439	11,457	3,164	6,592	8,337	11,097	2,924	6,458	9,162	13,319	2,383	5,866	7,632	11,421	2,802	5,923	8,070	12,194	2,553	5,736	8,208	11,309	-885	4,363	1,810	7,700	13,000	
Information	2,063	2,318	2,073	2,138	1,105	2,714	1,544	207	1,034	1,463	1,673	225	589	826	985	124	401	769	1,369	1,067	1,309	1,491	1,788	936	1,382	2,034	2,416	+628	248	-688	400	900	
2. Net Sales	36,571	38,130	33,226	35,429	37,893	38,570	30,575	6,734	15,826	24,511	34,957	7,197	19,065	28,856	39,617	8,837	18,749	28,648	39,746	7,767	18,147	27,060	40,668	6,958	18,655	27,947	42,527	+1,859	8,689	1,731	19,000	42,500	
Transportation	17,229	19,781	19,122	23,706	25,657	23,991	17,324	4,407	9,860	15,355	22,198	4,725	13,031	19,878	26,869	6,020	12,735	19,282	26,757	5,711	12,765	18,583	28,119	4,929	12,655	18,409	27,949	-170	5,458	529	14,000	28,000	
Industrial	15,690	15,901	12,399	8,995	11,095	12,265	11,542	2,194	5,332	8,010	10,924	2,348	5,666	8,096	11,613	2,637	5,683	8,709	12,027	1,897	4,909	7,322	11,073	1,805	5,292	8,026	11,769	+696	2,776	971	4,500	13,000	
Information	3,650	2,447	1,704	2,727	1,133	2,303	1,701	131	630	1,141	1,828	121	364	876	1,127	178	328	651	954	157	468	1,150	1,388	222	704	1,506	2,801	+1,413	448	226	500	1,500	
Others					6	10	6	1	2	4	6	1	2	4	6	1	2	4	6	1	2	4	6	1	3	4	6	0	6	5	---	---	
3. Operating Income	1,928	1,391	1,396	975	1,503	1,701	501	-56	213	345	1,076	-192	584	913	1,596	166	611	817	1,638	-533	179	241	1,571	-826	-232	-602	366	-1,205	-584	242	-270	500	
	5.3%	3.6%	4.2%	2.8%	4.0%	4.4%	1.6%	---	1.3%	1.4%	3.1%	---	3.1%	3.2%	4.0%	1.9%	3.3%	2.9%	4.1%	---	1.0%	0.9%	3.9%	---	---	---	0.9%	-3.0%	---	---	---	1.2%	
※Note: Segment income from the 1Q of FY2010.																																	
Transportation	514	544	1,501	1,755	3,055	2,701	1,913	538	1,064	1,517	2,374	317	1,351	2,107	3,117	604	1,335	1,789	2,964	308	1,312	1,740	3,079	160	1,140	1,372	2,578	-501	46	-114	1,050	2,500	
Industrial	1,002	798	10	-753	164	253	433	-68	172	300	536	52	414	511	848	137	506	823	1,019	-148	153	223	747	-257	-33	-21	276	-471	-16	241	70	680	
Information	412	49	-115	-27	101	666	265	-35	17	103	348	13	18	79	71	-1	-21	18	95	2	47	243	304	-35	34	156	314	+10	104	139	40	230	
Others					56	53	41	8	23	29	40	10	30	41	59	5	8	10	31	11	25	37	59	4	22	29	41	-18	6	2	---	---	
Adjustment amount					-1,874	-1,973	-2,152	-499	-1,064	-1,605	-2,224	-586	-1,231	-1,825	-2,499	-579	-1,216	-1,825	-2,472	-707	-1,359	-2,003	-2,618	-698	-1,395	-2,137	-2,844	-226	-725	-27	-1,430	-2,910	
4. Other																																	
Capital expenditure	1,173	819	1,050	2,073	1,142	1,307	1,296	---	316	---	612	---	303	---	969	---	445	---	902	---	645	---	4,606	---	1,005	---	4,772						
Depreciation expenses	507	730	958	950	1,169	1,145	1,144	---	478	---	1,000	---	430	---	881	---	398	---	850	---	371	---	801	---	487	---	1,237						
R&D expenses	811	807	826	719	917	798	913	---	356	---	665	---	442	---	897	---	429	---	868	---	495	---	927	---	467	---	840						
Numbers of Employees	1,081	1,087	1,047	1,073	1,177	1,175	1,170	---	1,159	---	1,201	---	1,173	---	1,216	---	1,209	---	1,245	---	1,241	---	1,262	---	1,243	---	1,267						

