

Financial Data (Consolidated : Quarter)

	Revitalize 2020				Revitalize 2022								Medium-Term Management Plan 2026															
	159				160				161				162				163				164				165			
	FYE May 2020				FYE May 2021				FYE May 2022				FYE May 2023				FYE May 2024				FYE May 2025				FYE May 2026			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	YoY Changes		
1. Orders Received	9,357	10,984	9,826	8,360	7,628	6,765	7,756	7,906	6,826	7,387	6,938	9,296	8,453	8,617	8,214	7,962	8,389	14,546	9,503	11,581	9,750	10,699	11,269	8,601	11,305	1,555		
Transportation	5,292	7,567	7,674	5,179	4,497	4,164	5,958	4,199	3,924	4,983	4,741	5,152	5,334	5,306	5,700	4,623	6,097	11,509	6,322	6,784	7,184	6,523	8,760	5,280	8,046	862		
Industrial	3,503	3,208	1,563	2,924	3,038	2,480	1,583	3,496	2,744	2,208	1,831	3,905	2,840	2,917	2,035	3,063	2,018	2,943	2,434	4,688	2,367	3,609	1,771	3,239	3,097	730		
Information Equipment/ICT*	559	208	588	256	91	119	214	209	155	193	364	237	277	393	477	274	270	94	745	108	197	566	738	80	159	-37		
2. Net Sales	8,841	10,551	9,229	10,450	7,848	8,872	7,388	9,035	6,752	8,051	6,941	8,414	6,305	7,516	6,923	10,281	6,658	8,159	7,414	9,909	8,166	10,849	10,017	11,507	8,409	242		
Transportation	5,566	6,573	5,471	6,659	5,142	5,936	4,752	5,698	4,752	5,358	4,054	5,292	4,017	5,080	4,165	6,595	4,300	5,241	4,741	6,455	5,594	7,779	6,623	7,826	5,871	277		
Industrial	2,905	3,554	3,208	3,356	2,398	2,637	2,388	3,118	1,883	2,496	2,636	2,887	1,983	2,235	2,352	3,335	2,120	2,668	2,373	3,096	2,242	2,702	2,796	3,155	2,307	64		
Information Equipment/ICT*	367	423	549	433	305	299	247	216	114	195	248	233	302	201	404	349	234	249	299	357	328	367	597	525	229	-98		
Other	1	2	1	1	1	1	1	2	2	2	2	3	1	1	1	3	2	1	1	1	0	1	1	1	1	1		
3. Operating Income	-51	353	170	596	169	8	-144	390	-339	-23	13	520	-266	186	169	428	-62	249	-28	768	27	735	525	1,097	367	340		
Segment income	---	3.3%	1.8%	5.7%	2.2%	0.1%	---	4.3%	---	---	0.2%	6.2%	---	2.5%	2.4%	4.2%	---	3.1%	---	7.8%	0.3%	6.8%	5.2%	9.5%	4.4%	---		
Transportation	354	663	442	1,015	586	479	384	762	403	631	452	704	353	843	535	528	495	626	371	895	440	1,055	734	1,385	1,105	664		
Industrial	195	293	284	236	190	185	60	283	-65	-33	161	414	-56	-21	101	455	51	270	202	507	235	368	405	417	100	-134		
Information Equipment/ICT*	89	158	141	72	106	69	69	23	-5	54	62	31	83	38	163	129	60	59	79	116	82	109	196	156	-44	-126		
Other	3	1	1	0	-11	-8	-15	-5	-4	-5	-7	-3	-5	0	-7	-2	-1	0	-1	0	-1	1	0	0	0	1		
Adjustments	-694	-760	-700	-726	-702	-717	-641	-674	-668	-671	-655	-625	-641	-675	-622	-681	-669	-705	-679	-749	-729	-798	-810	-862	-793	-63		

*Note: Reorganized into the ICT Solutions Division from the 162nd term.

