

Financial Data(Consolidated : Total)

	Next 100: Beyond 100 Years		Revitalize 2020		Revitalize 2022					Medium-Term Management Plan 2026																
	156	157	158	159	160	161				162				163				164						165		
	FYE May 2017	FYE May 2018	FYE May 2019	FYE May 2020	FYE May 2021	FYE May 2022				FYE May 2023				FYE May 2024				FYE May 2025						FYE May 2026		
						1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	4Q (Forecast)	YoY Changes	2Q (Forecast)	4Q (Forecast)	
1. Orders Received	43,355	39,599	40,684	38,527	30,055	6,826	14,213	21,151	30,447	8,453	17,070	25,284	33,246	8,389	22,935	32,438	44,019	9,750	20,449	31,718	40,319	40,000	-3,700	18,000	41,000	
(Backlog)	33,899	30,972	30,483	30,006	26,986	27,059	26,396	26,393	27,275	29,423	30,524	31,815	29,496	31,227	37,614	39,703	41,375	42,958	42,809	44,061	41,154	---	-221	---	---	
Transportation	29,366	25,866	26,080	25,712	18,818	3,924	8,907	13,648	18,800	5,334	10,640	16,340	20,963	6,097	17,606	23,928	30,712	7,184	13,707	22,467	27,747	27,000	-2,965	11,700	26,300	
Industrial	12,194	11,309	12,833	11,198	10,597	2,744	4,952	6,783	10,688	2,840	5,757	7,792	10,855	2,018	4,961	7,395	12,083	2,367	5,976	7,747	10,986	11,400	-1,097	6,000	12,700	
Information Equipment/ICT*	1,788	2,416	1,756	1,611	633	155	348	712	949	277	670	1,147	1,421	270	364	1,109	1,217	197	763	1,501	1,581	1,600	364	300	2,000	
2. Net Sales	40,668	42,527	41,172	39,071	33,143	6,752	14,803	21,744	30,158	6,305	13,821	20,744	31,025	6,658	14,817	22,231	32,140	8,166	19,015	29,032	40,539	38,000	8,399	19,000	40,000	
Transportation	28,199	27,949	27,235	24,269	21,528	4,752	10,110	14,164	19,456	4,017	9,097	13,262	19,857	4,300	9,541	14,282	20,737	5,594	13,373	19,996	27,822	25,900	7,085	13,100	26,900	
Industrial	11,073	11,769	12,339	13,023	10,541	1,883	4,379	7,015	9,902	1,983	4,218	6,570	9,905	2,120	4,788	7,161	10,257	2,242	4,944	7,740	10,895	10,500	638	5,300	11,600	
Information Equipment/ICT*	1,388	2,801	1,583	1,772	1,067	114	309	557	790	302	503	907	1,256	234	483	782	1,139	328	695	1,292	1,817	1,600	678	600	1,500	
Other	6	6	13	5	5	2	4	6	9	1	2	3	6	2	3	4	5	0	1	2	3	---	-2	---	---	
3. Operating Income	1,571	366	557	1,068	423	-339	-362	-349	171	-266	-80	89	517	-62	187	159	927	27	762	1,287	2,384	1,500	1,457	900	2,400	
	3.9%	0.9%	1.4%	2.7%	1.3%	---	---	---	0.6%	---	---	0.4%	1.7%	---	1.3%	0.7%	2.9%	0.3%	4.0%	4.4%	5.9%	3.9%	---	4.7%	6.0%	
Transportation	3,079	2,578	2,427	2,474	2,211	403	1,034	1,486	2,190	353	1,196	1,731	2,259	495	1,121	1,492	2,387	440	1,495	2,229	3,614	3,020	1,227	1,900	4,150	
Industrial	747	276	650	1,008	718	-65	-98	63	477	-56	-77	24	479	51	321	523	1,030	235	603	1,008	1,425	1,240	395	650	1,400	
Information Equipment/ICT*	304	314	290	460	267	-5	49	111	142	83	121	284	413	60	119	198	314	82	191	387	543	390	229	100	400	
Other	59	41	34	5	-39	-4	-9	-16	-19	-5	-5	-12	-14	-1	-1	-2	-2	-1	0	0	0	---	2	---	---	
Adjustments	-2,618	-2,844	-2,843	-2,880	-2,734	-668	-1,339	-1,994	-2,619	-641	-1,316	-1,938	-2,619	-669	-1,374	-2,053	-2,802	-729	-1,527	-2,337	-3,199	-3,150	-397	-1,750	-3,550	
4. Others																										
Capital expenditures	4,606	4,772	1,090	545	632	---	151	---	315	---	116	---	310	---	284	---	642	---	152	---	---	---	---	---	---	
Depreciation expenses	801	1,237	1,774	1,487	1,413	---	613	---	1,257	---	396	---	840	---	349	---	760	---	321	---	---	---	---	---	---	
R&D expenses	927	840	731	792	819	---	388	---	712	---	380	---	755	---	482	---	972	---	510	---	---	---	---	---	---	
Number of Employees	1,262	1,267	1,226	1,227	1,217	---	1,199	---	1,193	---	1,166	---	1,149	---	1,133	---	1,147	---	1,133	---	---	---	---	---	---	

*Note: Reorganized into the ICT Solutions Division from the 162nd term.

