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(Stock Exchange Code 6505) August 5, 2022

To Shareholders with Voting Rights:

Akira Watanabe President, Representative Director Toyo Denki Seizo K.K. 1-4-16 Yaesu, Chuou-ku, Tokyo

# NOTICE OF THE 161st ANNUAL GENERAL MEETING OF SHAREHOLDERS

#### Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby announce that the 161st Annual General Meeting of Shareholders of Toyo Denki Seizo K.K. (the "Company") will be held as described below.

Instead of attending the meeting, you can exercise your voting rights in writing or via the Internet, etc. Please review the attached Reference Documents for the General Meeting of Shareholders, and exercise your voting rights no later than 5:00 p.m. on Wednesday, August 24, 2022, Japan time.

1. Date and Time: Thursday, August 25, 2022, at 10:00 a.m. Japan time

2. Place: "Station Conference Tokyo" Meeting Room 501 (5F, Sapia Tower)

1-7-12 Marunouchi, Chiyoda-ku, Tokyo

3. Meeting Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's

161st Fiscal Year (June 1, 2021 - May 31, 2022) and results of audits by the Accounting Auditor and the Board of Corporate Auditors of the Consolidated

Financial Statements

2. Non-consolidated Financial Statements for the Company's 161st Fiscal Year

(June 1, 2021 - May 31, 2022)

## Proposals to be resolved:

**Proposal 1:** Appropriation of Surplus

**Proposal 2:** Partial Amendments to the Articles of Incorporation

Proposal 3: Election of Seven (7) Directors

Proposal 4: Election of Two (2) Corporate Auditors

© Of the documents to be provided with this Notice, "Information Concerning Accounting Auditor," "Overview of Systems to Ensure Appropriate Business Operations (Basic Policy for Internal Control Systems) and Operational Status Thereof" and "Basic Policy on Control of the Company" of the Business Report, and the "Consolidated Statements of Changes in Net Assets," "Notes to Consolidated Financial Statements," "Non-consolidated Statements of Changes in Net Assets," and "Notes to Non-consolidated Financial Statements" are posted on the Company's website (https://www.toyodenki.co.jp) in accordance with provisions of laws and regulations as well as Article 15 of the Company's Articles of Incorporation and therefore are not provided in this Notice. Furthermore, the aforementioned items posted on the Company's website are part of the documents audited by the Accounting Auditor and the Board of Corporate Auditors when preparing their accounting audit report and audit report, respectively.

© Should the Business Report, Consolidated Financial Statements, Non-consolidated Financial Statements, or the Reference documents for the General Meeting of Shareholders require revisions, the revised

versions will be posted on the Company's website.

# Reference Documents for the General Meeting of Shareholders

## **Proposals and References**

## **Proposal 1:** Appropriation of Surplus

With regard to the appropriation of surplus, the Company proposes the following.

[Items related to the year-end dividend]

With regard to the year-end dividend for the fiscal year ended May 31, 2022, upon comprehensively taking into consideration the return of profits to shareholders in a stable and continuous manner, the strengthening of the business structure and other factors the Company proposes the ordinary dividend of 30 yen per share.

- (1) Type of dividend property Cash
- (2) Items related to the allocation of dividend property to shareholders and its total amount 30 yen per share of common stock Total of 268,211,760 yen
- (3) Effective date of distribution of surplus August 26, 2022

## **Proposal 2:** Partial Amendments to the Articles of Incorporation

#### 1. Reasons for amendments

The amended provisions stipulated in the proviso to Article 1 of the supplementary provisions of the "Act Partially Amending the Companies Act" (Act No. 70 of 2019) will be enforced on September 1, 2022. Accordingly, in order to prepare for the introduction of the system for electronic provision of materials for general meetings of shareholders, the Company proposes to amend its Articles of Incorporation as follows.

- (1) The proposed Article 15, Paragraph 1 provides that information contained in the reference documents for the general meeting of shareholders, etc. shall be provided electronically.
- (2) The purpose of the proposed Article 15, Paragraph 2 is to establish a provision to limit the scope of matters to be included in the paper copy to be sent to shareholders who have requested it.
- (3) The provisions related to the Internet disclosure of reference documents and deemed disclosure (Article 15 of the current Articles of Incorporation) will become unnecessary and will therefore be deleted.
- (4) In line with the above establishment and deletion of the provisions, supplementary provisions related to the effective date, etc. shall be established.

#### 2. Details of amendments

The details of the amendments are as follows.

(Amended parts are underlined.)

Current Articles of Incorporation	Proposed amendments
Article 15 (Internet disclosure of reference	
documents and deemed disclosure)	<deleted></deleted>
In convening a general meeting of shareholders,	
the company may deem that it has provided	
shareholders with the information on the matters	
which must be described or mentioned in the	
reference documents of a general meeting of	
shareholders, business report, financial	
statements and consolidated financial statements	
by disclosing such information using the	
Internet pursuant to the regulations set forth by	
the ministerial ordinance of the Ministry of	
<u>Justice.</u>	

Current Articles of Incorporation	Proposed amendments
•	Article 15 (Measures for electronic provision, etc.)
<newly established=""></newly>	1. The Company shall, when convening a
	general meeting of shareholders, provide
	information contained in the reference
	documents for the general meeting of
	shareholders, etc. electronically.
	2. Among the matters to be provided
	electronically, the Company may choose not
	to include all or part of the matters stipulated
	in the Ordinance of the Ministry of Justice in
	the paper copy to be sent to shareholders who
	have requested it by the record date for voting
	rights.
	<u> </u>
	Supplementary Provisions
<newly established=""></newly>	1. The amendments to Article 15 of the Articles
	of Incorporation shall come into effect on
	September 1, 2022, the date of enforcement of
	the amended provisions stipulated in the
	proviso to Article 1 of the supplementary
	provisions of the Act Partially Amending the
	Companies Act (Act No. 70 of 2019) (the
	"Effective Date").
	2. Notwithstanding the provisions of the
	preceding paragraph, Article 15 (Internet
	disclosure of reference documents and
	deemed disclosure) of the Articles of
	Incorporation shall remain in force with
	respect to a general meeting of shareholders to
	be held on a date within six months from the
	Effective Date.
	3. These supplementary provisions shall be
	deleted after the lapse of six months from the
	Effective Date or the lapse of three months
	from the date of the general meeting of
	shareholders set forth in the preceding
	paragraph, whichever is later.

# **Proposal 3:** Election of Seven (7) Directors

As the terms of office of all seven Directors will expire at the conclusion of this General Meeting of Shareholders, the election of seven Directors (including three Outside Directors) is proposed.

The candidates for Director are as follows.

	The candidates for		010 (15)	1
No.	Name (Date of birth)		Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
		April 1982	Joined the Company	
		June 2002	Group Manager, Business Creation Group, Development Division	
		June 2005	Group Manager, Traction Control Design Group, Transportation Systems Works, Yokohama Plant, Production Division	
		August 2008	Deputy Center Manager, Research Center	
		May 2011	Group Manager, EV Systems Group, Business Development Division	
		August 2013	General Manager, Business Development Division	
		August 2015	Executive Officer; General Manager, Management Planning Division	
		August 2016	Appointed as Director; Division Director, Transportation Business Unit	
	Akira Watanabe November 22, 1959 Reappointment	June 2018	Executive Director and Executive Officer; Division Director, Transportation Business Unit; General Manager, International Sales Division, Transportation Business Unit	
1		August 2018	Executive Director and Executive Officer; Division Director, Transportation Business Unit	7,126
		August 2019	Senior Executive Director and Executive Officer; Division Director, Transportation Business Unit; Plant Manager, Yokohama Plant	
		August 2020	President, Representative Director (current position)	
			nation as a candidate for Director]	
			nabe, since joining the Company in 1982, has been mainly	
			portation business, and has knowledge and experience regarding	
			siness as a whole and the management of the entire Group, as	
			s experience in the fields of research and development and	
			ning. He has been appropriately supervising the management of	
		the Group as a v Director since 20	whole as Director since 2016 and as President, Representative	
			20. as a candidate for Director based on the judgment that, by	
			perience and knowledge, he would be able to continue to	
			pervise the management of the Group as a whole and play a	
			sustainable growth and the improvement of corporate value.	

No.	Name (Date of birth)		Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
2	Kenzo Terashima August 18, 1948 Reappointment	Mr. Kenzo Terash the management Representative D since 2020. He is nominated utilizing his exp appropriately sup	Joined the Company General Manager, International Sales Division, Transportation System Business Unit Executive Officer; Deputy General Manager, Sales Division Appointed as Director; General Manager; Sales Division Director; Division Director, Transportation Business Unit Executive Director Representative Senior Executive Director Vice President, Representative Director President, Representative Director Chairman, Representative Director (current position) mation as a candidate for Director] mina has been driving the growth of the Group by strengthening t structure and promoting globalization as President, irector since 2013 and as Chairman, Representative Director as a candidate for Director based on the judgment that, by erience and knowledge, he would be able to continue to ervise the management of the Group as a whole and play a	17,460
3	Yoshifumi Otsubo January 9, 1958 Reappointment	April 1980 June 2004  July 2005 January 2006 July 2007 June 2010  August 2011 August 2012  August 2015 August 2016  December 2017  June 2018 June 2019  August 2019  August 2020  [Reason for nomin Mr. Yoshifumi Of management plant following which is the Group as a vappropriately supsince 2019.  He is nominated utilizing his expappropriately suppropriately suppropri	Joined The Sanwa Bank, Ltd. (currently MUFG Bank, Ltd.) General Manager, Strategy Development Department; General Manager, Strategy Support Department General Manager, Hiroshima Corporate Sales Department General Manager, Hiroshima Branch General Manager, Corporate Research Department Joined the Company; Group Manager, Management Planning Group, Planning Division General Manager, Management Planning Division Executive Officer; General Manager, Management Planning Division Senior Executive Officer; Branch Manager of Osaka Branch Senior Executive Officer; General Manager, Ryuo Factory Integration Division; Deputy Division Director, Industry Business Unit Senior Executive Officer; Division Director, Industry Business Unit; General Manager, Ryuo Factory Integration Division Executive Officer; Division Director, Industry Business Unit; General Manager of Hokkaido Branch Appointed as Director; Executive Officer; Division Director, Industry Business Unit; Branch Manager of Hokkaido Branch Appointed as Director; Executive Officer; Division Director, Industry Business Unit; Branch Manager of Hokkaido Branch (current position)  nation as a candidate for Director and Executive Officer; Division Director, Industry Business Unit; Branch Manager of Hokkaido Branch (current position)  nation as a candidate for Director and Executive Officer; Division Director, Industry Business Unit; Branch Manager of Hokkaido Branch (current position)  nation as a candidate for Director and Executive Officer; Division Director, Industry Business Unit; Branch Manager of Hokkaido Branch (current position)  nation as a candidate for Director and Executive Officer; Division Director, Industry Business Unit; Branch Manager of Hokkaido Branch (current position)  nation as a candidate for Director and Executive Officer; Division Director, Industry Business Unit; Branch Manager of Hokkaido Branch (current position)	5,507

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
4	Kenji Tanimoto April 17, 1958 New appointment	April 1981 Joined Nippon Life Insurance Company March 2004 General Manager, Corporate Finance Department 3 March 2009 General Manager, Head Office Corporate Finance Department 2 March 2010 General Manager, Corporate Finance Department 1 April 2012 Joined the Company June 2012 General Manager, Financial Affairs Division August 2014 Executive Officer; General Manager, Financial Affairs Division August 2016 Senior Executive Officer; Branch Manager of Osaka Branch June 2018 Executive Officer; Branch Manager of Osaka Branch May 2021 Executive Officer (current position)  [Reason for nomination as a candidate for Director] Mr. Kenji Tanimoto, since joining the Company in 2012, has been engaged in financial affairs, utilizing his abundant experience in investment and loan operations at a life insurance company, following which he has gained knowledge and experience in the management of the Group as a whole, including serving as Branch Manager of Osaka Branch and Executive Officer in charge of management planning. He has also been in charge of the reform of the personnel system from the 162nd fiscal year.  He is nominated as a candidate for Director based on the judgment that, by utilizing his experience and knowledge, he would be able to appropriately supervise the management of the Group as a whole and play a significant role in	
5	Hirokazu Chinone March 1, 1944 Reappointment Outside Director Independent Director	April 1969 Registered as a lawyer (Daini Tokyo Bar Association) May 1982 Established Chinone & Haruhara Law Office July 2011 Representative Director, Management and Law Committee March 2013 Trust Administrator, Charitable Trust (Assistance Fund Regarding Disaster Risk Management Measures for Highways of NEXCO and Associated Companies) (current position) April 2014 Director, Public Interest Incorporated Foundations of TETSUDOU KOUSAIKAI (current position) April 2015 Outside Director, Maruzen CHI Holdings Co., Ltd. August 2015 Appointed as Outside Director of the Company (current position) April 2016 Outside Director and Member of the Audit and Supervisory Committee, Maruzen CHI Holdings Co., Ltd. (current position) July 2017 Advisor, Management and Law Committee (current position) [Reason for nomination as a candidate for Outside Director, and overview of expected roles] Mr. Hirokazu Chinone is a qualified lawyer and has given advice and made proposals in order to ensure legality and appropriateness of decision-making of the Board of Directors of the Company, utilizing his high level of insight and abundant experience in the field of corporate legal practice. The Company renominated him as a candidate for Outside Director, as the Company expects him to continue to give advice and make proposals effectively in order to ensure legality and appropriateness of decision-making of the Board of Directors of the Company.  [Term of Office as Outside Director] Mr. Hirokazu Chinone currently serves as the Company's Outside Director and his term of office will be seven years at the conclusion of this General Meeting of Shareholders.	0

April 1978 Joined NIPPON STEEL NISSHIN Co., Ltd. (currently	
NIPPON STEEL CORPORATION    June 2001   General Manager, Corporate Planning Division     April 2005   Executive Officer; General Manager, Sales Administration     Division   Division     April 2009   Managing Executive Officer; General Manager, Human Resources     Division   Director; Managing Executive Officer; General Manager, Human Resources Division     June 2009   Director; Managing Executive Officer; General Manager, Human Resources Division     April 2010   Director; Managing Executive Officer; General Manager, Risk Management Promotion Office     April 2012   Director; Managing Executive Officer; Chairman, NIPPON STEEL NISSHIN (Shanghai) Steel Trading Co., Ltd.     June 2012   Managing Executive Officer, Chairman, NIPPON STEEL NISSHIN (Shanghai) Steel Trading Co., Ltd.     April 2014   Representative Director, Vice President, Executive Officer & CFO     June 2014   Representative Director, Vice President, Executive Officer & CFO     April 2017   Director     June 2017   Senior Advisor     June 2018   Advisor     June 2019   Director (Outside), HISAKA WORKS, LTD. (current position)     August 2020   Appointed as Outside Director of the Company (current position)     Reason for nomination as a candidate for Outside Director, and overview of expected roles]     Mr. Koji Mizumoto has abundant experience in corporate management and knowledge in financial accounting as CFO, and has given advice and made proposals in order to ensure legality and appropriateness of decision-making of the Board of Directors of the Company, utilizing his extensive insight and professional perspective.     The Company renominated him as a candidate for Outside Director, as the Company renominated him as a candidate for Outside Director, as the Company renominated him as a candidate for Outside Director and his term of office as Outside Director]     Mr. Koji Mizumoto currently serves as the Company's Outside Director and his term of office will be two years at the conclusion of this General Meeting of	0

No.	Name (Date of birth)		Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
No. 7		expected roles] Mr. Taizo Maka Japan and overs made proposal decision-making	Joined TEIJIN LIMITED  Manager, Engineering Products Development Department, Engineering Laboratories General Manager, Business Planning and Administration Department; General Manager, Plant Maintenance and Utility Department, Teijin Entech Co., Ltd. General Manager, Engineering Center; General Manager, Chemical Engineering Department, Teijin Engineering Limited; Assistant to CENO, TEIJIN LIMITED (in charge of capital investment) Director, Teijin Engineering Limited Representative Director; Managing Director Teijin Group Chief Representative in Europe, TEIJIN LIMITED; President, Teijin Holdings Netherlands B.V. Teijin Group Corporate Officer, TEIJIN LIMITED Head, Engineering Unit; Assistant Chief CSR Officer (in charge of disaster prevention) Teijin Group Corporate Officer; Chief Officer (Engineering); Assistant Chief CSR Officer (in charge of disaster prevention) Director, INFOCOM CORPORATION Teijin Group Executive Officer, TEIJIN LIMITED Counselor and Technical Advisor Appointed as Outside Director of the Company (current position) Technical Advisor, TEIJIN LIMITED (current position) mination as a candidate for Outside Director, and overview of ari has abundant experience in corporate management both in eas and highly specialized expertise, and has given advice and s in order to ensure legality and appropriateness of coff the Board of Directors of the Company, utilizing his	
		extensive insight The Company of Company expect for decision-make [Term of Office Mr. Taizo Maka	of the Board of Directors of the Company, utilizing his tand global view. renominated him as a candidate for Outside Director, as the ts him to continue to give advice and make proposals effectively ting of the Board of Directors of the Company. as Outside Director] ari currently serves as the Company's Outside Director and his will be one year at the conclusion of this General Meeting of	

(Notes) 1. There are no special interests between each candidate for Director and the Company.

- 2. Mr. Hirokazu Chinone, Mr. Koji Mizumoto and Mr. Taizo Makari are candidates for Outside Director as stipulated in Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act. The Company has registered them as independent officers with the Tokyo Stock Exchange.
- 3. As to liability of Outside Officers set forth in Article 423, Paragraph 1 of the Companies Act, the Company may enter into an agreement to limit their liability to the minimum liability amount stipulated in Article 425, Paragraph 1 of the Companies Act, when they performed their duties in good faith and without gross negligence, as stipulated in the Articles of Incorporation of the Company. If the proposal is approved and Mr. Hirokazu Chinone, Mr. Koji Mizumoto and Mr. Taizo Makari are elected, the above-mentioned liability limitation agreement shall retain their effect.
- 4. The Company has concluded a directors and officers liability insurance agreement as stipulated in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. Under the said insurance agreement, damage caused as a result of the insured directors assuming liability regarding the execution of their duties or receiving claims pertaining to the pursuit of such liability shall be covered. If the candidates are appointed to the position of Director, they will be included as the insured under this insurance agreement.

# <Reference>

# ■ Directors Skills Matrix Expertise and experience of Directors (after the approval of Proposal 3)

				Areas of	f expertise and expe	erience		
Name	Outside Directors	Corporate management	Sales/ Marketing	Research and development/ Technology	Manufacturing/ Quality control	Global business	Accounting/ Finance	Legal affairs
Akira Watanabe		•	•	•	•	•		
Kenzo Terashima		•	•	•	•	•		
Yoshifumi Otsubo		•	•			•	•	
Kenji Tanimoto		•	•				•	•
Hirokazu Chinone	•	•						•
Koji Mizumoto	•	•	•			•	•	
Taizo Makari	•	•		•	•	•		

# **Proposal 4:** Election of Two (2) Corporate Auditors

As Corporate Auditors Mr. Toshiaki Akechi and Mr. Yasushi Miki will retire due to the expiration of their terms of office at the conclusion of this General Meeting of Shareholders, the election of two Corporate Auditors is proposed.

Furthermore, the Board of Corporate Auditors has given its approval to this proposal.

No.	Name (Date of birth)		Past experience, positions and significant concurrent positions	Number of shares of the Company held
1	Hitoshi Kobayashi November 20, 1960 New appointment	Mr. Hitoshi Koba auditor. He is nor	Joined Taiyo Kobe Bank (currently Sumitomo Mitsui Banking Corporation) Joined East Japan Railway Company Director; General Manager of Finance Department, Viewcard Co., Ltd. Full-time Corporate Auditor, JR Tokyo West Development Co., Ltd. (currently JR Chuo Line Community Design Co., Ltd.) Full-time Corporate Auditor, JR East Department Store Co., Ltd. Full-time Corporate Auditor, JR East Environment Access Co., Ltd. Advisor (current position) nation as a candidate for Corporate Auditor] ayashi has abundant experience and knowledge as a corporate minated as a candidate for Outside Corporate Auditor since the salim to perform audits and give effective advice utilizing his	0
2	Koichi Abe March 20, 1959 New appointment	April 1982 April 2001 January 2004 January 2007 April 2009 November 2010  June 2011  June 2016 April 2017  January 2018  June 2018  December 2018  June 2022  [Reason for nomin Mr. Koichi Abe Hanowledge in cory Corporate Audito	Joined The Sanwa Bank, Ltd. (currently MUFG Bank, Ltd.) General Manager, Kyoto-Ekimae Branch Deputy General Manager, Corporate Business Department General Manager, Shin-Osaka Branch General Manager, Nanba Branch General Manager, Market Development Department, Osaka Headquarters, Toyo Property Co., Ltd. (currently Toyo Real Estate Co., Ltd.) Executive Officer; General Manager, Market Development Department, Osaka Headquarters Director and Senior Executive Officer; General Manager, Osaka Headquarters Director and Senior Executive Officer; General Manager, Osaka Headquarters; General Manager, ONOTOYO GOLF CLUB Director and Managing Executive Officer; General Manager, Osaka Headquarters; General Manager, ONOTOYO GOLF CLUB Co-General Manager, Board of Directors Membership Business Division, The Midori Kai Co., Ltd. General Manager, Board of Directors Membership Business Division Advisor (current position) nation as a candidate for Corporate Auditor] nas abundant experience at a financial institution and extensive porate management. He is nominated as a candidate for Outside or since the Company expects him to perform audits and give utilizing his financial knowledge and experience in corporate	0

- (Notes) 1. There are no special interests between each candidate for Corporate Auditor and the Company.
  - 2. Both candidates for Corporate Auditor are candidates for Outside Corporate Auditor as stipulated in Article 2, Paragraph 3, Item 8 of the Ordinance for Enforcement of the Companies Act.
  - 3. Pursuant to the stipulations of Article 427, Paragraph 1 of the Companies Act, the Company may enter into an agreement with an Outside Corporate Auditor to limit his liability as stipulated in Article 423, Paragraph 1 of the Companies Act to the amount set forth by laws and regulations. If both candidates for Corporate Auditor are elected, the Company intends to enter into the above agreement to limit their liability.
  - 4. Mr. Hitoshi Kobayashi serves as Advisor to JR East Environment Access Co., Ltd., but is scheduled to resign from that company upon appointment as Corporate Auditor of the Company.
  - 5 Mr. Koichi Abe serves as Advisor to The Midori Kai Co., Ltd., but is scheduled to resign from that company upon appointment as Corporate Auditor of the Company.

#### <Reference>

■ Standards for Independence of Outside Officers

In addition to fulfilling the criteria in the Companies Act, Outside Officers shall also not fall under any of the following items, in accordance with the Tokyo Stock Exchange "Guidelines Relating to Listing Management, etc."

- (1) In the event that a company where the Outside Officer serves as an executive\* receives payment from the Company or a subsidiary of the Company as consideration for products, components, or services, or makes payment to the Company or a subsidiary of the Company, cases when the amount of such payments exceeds 2% of the consolidated net sales of either company in any fiscal year during the past three fiscal years.
- (2) Cases when the Outside Officer has received compensation exceeding 10 million yen directly from the Company or a subsidiary of the Company as a legal, accounting, or tax specialist or consultant (or in the event of a corporation, a person belonging to that corporation) in any fiscal year during the past three fiscal years.
- (3) Cases when contributions from the Company to a non-profit organization where the Outside Officer serves as an officer executing business operations have exceeded 10 million yen in any fiscal year during the past three fiscal years.
- (4) Cases when the Outside Officer is or has been a major shareholder of the Company or an executive thereof, directly or indirectly holding more than 10% of the Company's voting rights during the past three years.
- (5) Cases when a relative within the second degree of the Outside Officer falls under the following categories:
  - An executive of the Company or a subsidiary of the Company during the past three years (excluding insignificant persons);
  - A person falling under any of the above items (1) to (4) (excluding insignificant persons).
  - \*Executive: An executive director, executive officer, operating officer, manager, or other employee