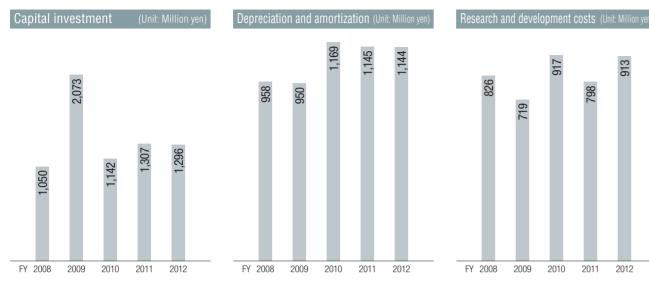
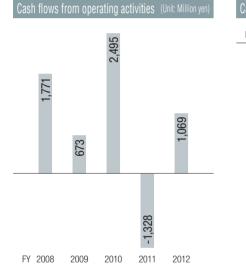
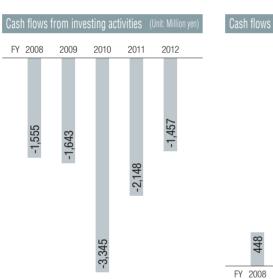
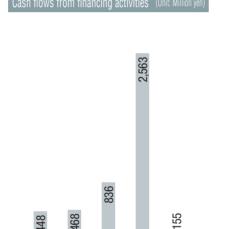
Reference Data for Management Indices

Company Profile









Company Profile

Company Name	TOYO DENKI SEIZO K.K. (TOYO ELECTRIC MFG. CO., LTD.)
Established	June 20, 1918
Capital	4,998,390,000 yen
Number of Employees	1,170 (Consolidated) 791 (TOYO DE
Head Office	Tokyo Tatemono Yaesu Building, 1-4-16, Yaesu, Chuo-ku, Tokyo, 103 TEL +81-3-5202-8121 (General Affa http://www.toyodenki.co.jp/
Stock Exchange Listing	The Tokyo Stock Exchange, First Se
Code Number	6505
Number of Shares Authorized	180,000,000 shares
Number of Shares Issued	48,675,000 shares
Number of Shareholders	7,365

Subsidiaries and Affiliates

TOYOKOUKI Co., Ltd.	3.5 -
Taihei Electric Co., Ltd.	
Toyo Sangyo Co., Ltd.	
TD Drive Co., Ltd.	1.00
Toyo Shoji Co., Ltd.	
ELETT CORPORATION	Okinawa Branch
TOYO DENKI USA, INC.	<i>Diation</i>
Toyo Denki (Beijing) Co., Ltd.	
Taiping Zhanyun Automatic Door (Changzhou) Co.,	Ltd.
Hunan Xiangyang Electric Co., Ltd.	
Changzhou Ruiyang Transmission Technology Co.,	Ltd.

2010

2009

2011

2012

Japan	China 🦲	Others (Overseas	net sales ratio	
	0				
FY 2008	2009	2010	2011	2012	

Net sales by region

	FY 2008	2009	2010	2011	2012
Japan	29,023	28,358	27,835	25,200	23,340
China*	3,436	4,873	8,110	10,081	5,495
Others	767	2,198	1,947	3,289	1,738
Total	33,226	35,429	37,893	38,570	30,575
Overseas net sales ratio	12.7%	20.0%	26.5%	34.7%	23.7%

*Reported classified as Asia from fiscal 2008 to fiscal 2010.

TOYO DENKI SEIZO K.K. DELHI LIAISON OFFICE



Organization Chart

Executive Profiles





President, Representative Director Kenzo Terashima



Managing Director Yoshio Hosoda



Director Hiroshi Shimotakahara



Director Masami Tsuchiya



Director Yoshihiko Yoshino



Director Hiroyuki Arai



Standing Statutory Auditor Kazuya Otake



Akira Isogai



Statutory Auditor Rikio Takezawa



Executive Officer Liaison Meeting up Compar Management St Meeting ζ Board of Directors President General Meeting of Shareholders Audit Division Internal Control Oversight Committee Statutory Auditors Audit Officer Board of Statutory Auditors



Executive Officers Hisashi Sone

Kenichi Gotoh

Shinya Koizumi Ryoichi Kaneko

Hitoshi Katayama Isami Takase

Shuji Horie Akihiko Ishii



Statutory Auditor Toshio Ikeda

Management Planning Division	Management Planning Department
-	PR, IR, and CSR Department
	Information Systems Departmen
Group Administration Office	
General Affairs Division	General Affairs Department
-	Legal Compliance Department
	Intellectual Property Management Departmer
Human Resources Division	Human Resources Departmen
	Education and Development Department
Financial Affairs Division	Finance and Accounting Departmen
	Group Administrative Control Department
Corporate Quality Control Division	
Corporate Production Planning Division	
Purchasing Center	Purchasing Planning Division
	Purchasing Division
Business Development Division	Business Development Planning Department
-	EV Systems Department
L	EV Quality Control Departmen
Transportation Business Unit	Transportation Business Planning Division
-	Transportation Systems Quality Control Divisio
-	JR Group Sales Division
	Commuter Rail and Subway Sales Division
	Osaka Sales Division
	Nagoya Sales Division
	Engineering Division
-	China Sales Division
	Global Sales Division
	India Promotion Office
	Global Engineering Division
-	Development Division
	Transportation Systems Works
	Production Management Divisio
	Design Division
	 Quality Assurance Division
	Manufacturing Division
Industry Business Unit	Industrial Systems Planning Division
	Global Strategy Division
-	Domestic Strategy Divisior
	- Osaka Sales Division
	Nagoya Sales Division
-	Engineering Division
l	Industrial Systems Works
	 Production Management Divisio
	Design, Development & Engineering Divisio
	- Quality Assurance Division
	- Shiga Factory
	Manufacturing Divisior
IT Business Unit	Information Equipment Systems Planning Division
	Information Systems Sales Divisio
-	Monitoring and Control Systems Development Divisio
	Information Systems Works
	Design Division
	Quality Assurance Division
Research Laboratory	Engineering Management Division
	Engineering Research Division
- Yokohama Plant	Administration Division
- Osaka Branch	Administration Division
– Nagoya Branch	
Hagoya Brahon	Kyushu Branch

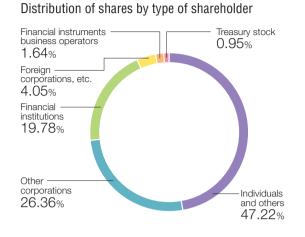
Stock Related Information

Number of shares (As of May 31, 2013)

Number of shares authorized	180,000,000
Number of shares issued	48,675,000
Number of shareholders	7,365

Major shareholders

Shareholders	Number of shares held (Thousands)	% of total shares held
NIPPON LIFE INSURANCE COMPANY	2,533	5.25
East Japan Railway Company	2,400	4.98
TOYOTA INDUSTRIES CORPORATION	2,100	4.36
Hitachi, Ltd.	2,100	4.36
Employees Stock Ownership Plan	1,855	3.85
The Bank of Tokyo-Mitsubishi UFJ, Ltd.	1,351	2.80
The Bank of Yokohama, Ltd.	1,038	2.15
Ohkuraya Juutaku Co., Ltd.	1,030	2.14
Toyo Denki Subcontract factories shareholding Association	896	1.86
TSUKISHIMA KIKAI CO., LTD.	798	1.66



2013.1

(Note) The percentages of total shares held are calculated excluding 464,000 treasury stocks held by the Company.

Transition of share price

Share price

2010.6



Disclaimer on the forward-looking statements

2011.1

Information in this corporate report contains forward-looking statements. Such statements were developed based on the information available at the time when this report was prepared. These forward-looking statements may be largely revised in the future, and the actual outcome could significantly vary from the stated or implied contents of such statements subject to various factors. This report is not intended to solicit investment. Investors are kindly asked to make your investment decision at your own judgment and responsibility. Numbers presented in 100 million yen or million yen are rounded down to the nearest respective unit.

2012.